

Independent Citizens' Bond Oversight Committee

2018 ANNUAL REPORT



MIRACOSTA COMMUNITY COLLEGE DISTRICT

MEASURE MM
CONSTRUCTION BOND PROGRAM
miracosta.edu/measuremm

IT IS WITH SINCERE PLEASURE that I present to you the inaugural Annual Report of the MiraCosta Community College District's (MCCD) Independent Citizens' Bond Oversight Committee (ICBOC), detailing the progress of the district's \$455 million Measure MM.

Measure MM was approved by voters in 2016 to modernize aging facilities and upgrade instructional technology. This report will detail the status of work performed in 2018, and activities planned for 2019.

The ICBOC was formed in May 2017, and we spent much of that year establishing protocols and processes for the committee, and standards for the types of reports and data needed in order to provide effective program oversight on behalf of our community.

Laws governing the passage of public construction measures require strict accountability for the spending of funds, and include annual independent audits in addition to public oversight. The inaugural Measure MM performance audit showed the district complied with all requirements for bond proceeds. The financial audit was equally "clean" in that there were no issues with Measure MM internal controls or accounting practices.

Transparency is a top priority for the ICBOC, and we are pleased to report that in the 2018 School Bond Transparency Report completed by the San Diego County Taxpayers' Association, MiraCosta earned perfect scores in the ten categories that could be evaluated at this stage of the program.

Our meetings are always open to anyone interested in attending. We sincerely welcome your interest and encourage your participation in our efforts. Information about membership is available on page 3.

Sincerely,

Debbie Barnum, Chair

About Measure MM

Measure MM is a \$455 million general obligation bond approved by voters in 2016 to modernize aging facilities and upgrade instructional technology. Measure MM received nearly two-thirds approval; 55 percent was required to pass the measure.



The measure provides for several key improvements, including:

- Upgrades to the Veterans Center to enhance facilities that provide counseling, support services, and job training and placement
- Upgrades to career training facilities for science, healthcare, technology, and skilled trades
- Modernize instructional technology for improved student learning
- Improve access for students with disabilities
- Repair or replace leaky roofs, old or faulty plumbing and electrical systems, outdated restrooms, and old flooring
- Update science centers and labs to allow for state-of-the-art courses in biology, chemistry, and physical sciences

The cost to taxpayers will be approximately \$15 per \$100,000 of assessed value annually. All funds will stay in the MiraCosta community to support our local community college students and campuses.

About the Independent Citizens' Bond Oversight Committee

The committee is appointed to oversee the bond proceeds from the \$455 million bond Measure MM passed in November 2016.

These independent committees are required by Proposition 39, the *Smaller Classes, Safer Schools, and Financial Accountability Act* passed in November 2000, which put into place specified accountability requirements, including requirements for certain types of audits.



During 2018, the ICBOC committee:

- Received and reviewed the annual independent performance audit
- Reviewed and communicated on the proper expenditure of taxpayers' money for school construction
- Reviewed projects in phase one of construction
- Reviewed project budgets and expenditures to ensure bond revenues are expended properly
- Reviewed efforts by the MiraCosta Community College District to maximize bond revenues by implementing cost-saving measures
- With completion of this report, inform the public about the expenditure of bond revenues

Proposition 39 further stipulates the composition of these independent committees, requiring at least seven members and representation to reflect a cross-section of the community. We encourage you to learn more and visit the ICBOC website at miracosta.edu/ICBOC to view the committee's bylaws, meeting calendar, and meeting materials and reports.

The members currently serving on the MiraCosta Community College District's Independent Citizens' Bond Oversight Committee include:

- **Debbie Barnum, Chair**
San Diego Taxpayers' Association
- **Raye Clendening**
MiraCosta College Support Organization
- **Richard High**
At-Large Community Representative
- **William V. Howe**
At-Large Community Representative
- **Josh Mazur**
Business Community Representative
- **Kris Powell**
Senior Citizens' Representative
- **Jade MacEoghain**
Students' Representative

If you'd like to apply for a position on the ICBOC, please complete our application at miracosta.edu/ICBOCApp.

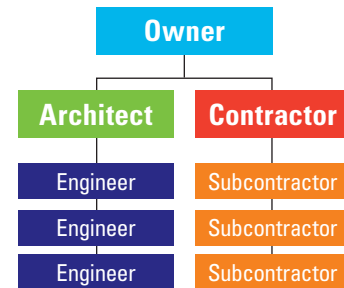
The Committee would like to acknowledge and thank past members for their service: Robert Marcial, Ted Owens, Lee Reich, Juana Reyes, and Yolanda Silva

Construction Project Delivery Methods

Determining a project delivery method is one of the most important decisions made when embarking on a construction project. It looks at the planning, design, and construction required to complete a building, along with potential effects to cost, schedule, and risk.

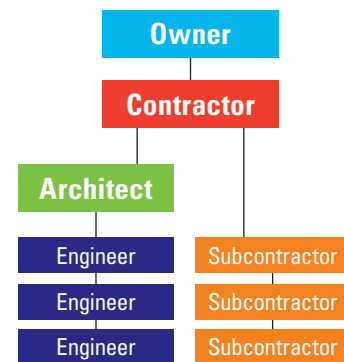
Design-Bid-Build (DBB)

This project delivery method is the traditional means of delivering a construction project and involves three sequential project phases. The design phase requires the services of a designer who will be the designer of record for the project. A contractor is selected during the bid phase. In the build or construction phase, the project is built by the selected contractor, typically lowest response and responsible bid. This sequence usually leads to a sealed bid, fixed-price contract.



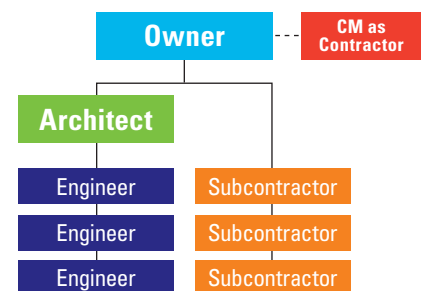
Design-Build (DB)

This method of delivery involves one entity (typically involving an architect and a general contractor (GC) and referred to as the Design-Builder) and a single contract with the owner to provide both architectural/engineering (A/E) design services and construction. In this method, the contracts are let and managed by the Design-Builder—not the owner.



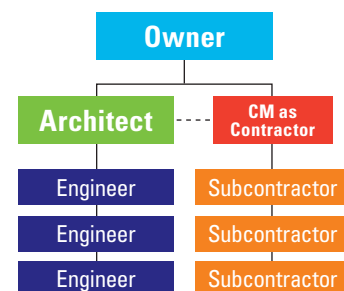
Multi-Prime (MP)

Although similar to design-bid-build relative to the three sequential project phases, with a multi-prime project the owner contracts directly with separate specialty contractors for specific and designated elements of the work, rather than with a single general or prime contractor. Owners may choose to bring on a construction manager (CM) to help manage the contractors as a construction manager multi-prime project.



Construction Manager at Risk (CMAR)

Sometimes referred to as CMGC, this delivery method entails a commitment by the CMAR to deliver a project within a defined schedule and price—either a fixed, lump sum or what is called a Guaranteed Maximum Price (GMP). The CMAR provides the owner input on construction during the design phase and becomes the general contractor during the construction phase.



At this point in the capital improvement program, MCCD is utilizing two of these delivery methods—Design-Bid-Build and Design-Build.

Design-Bid-Build is being used for projects that are generally smaller in scope and that were at the front-end of the implementation of the program, which allows the district to quick-start applicable projects and begin moving forward with construction as soon as possible.

Design-Build is being used for projects that are generally larger in scope, more technical in nature, and require more detailed coordination and logistical planning.

By utilizing both methods, MCCD is able to afford contract opportunities to a wide variety of firms, ranging from smaller, single-trade contractors to larger general contractors, as well as a diverse group of architects and professional service providers.

2018 PROGRAM HIGHLIGHTS

OCEANSIDE CAMPUS

Athletic Field Renovation

- **PHASE:** Design
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$6.8 million
- **ARCHITECT:** LPA
- **BUILDING SPACE:** 2,100 Total Gross Square Feet
- **SCHEDULE:**
 - Design: January–December 2018 (COMPLETED)
 - DSA Design Review/Approval: January–April 2019 (COMPLETED)
 - Bid/Award: April–May 2019
 - Construction: June 2019–August 2020
 - Closeout: August 2020–November 2020
 - Building Outfitting/Occupancy: June–August 2020
 - Opening: Fall 2020



- **SCOPE:** The existing track will be removed and replaced with an international-sized soccer field, a multi-purpose field, and a walking/jogging path located around the perimeter of the fields. This will help to create a small athletics field complex that better utilizes the “bowl” area. The renovation project will be combined with construction of a new athletics field support building, which will replace the existing storage building, and provide restrooms and equipment storage for the new track and athletic fields.

- **STATUS:** DSA permit issued April 2019. Currently bid/award phase.

2018 PROGRAM HIGHLIGHTS

OCEANSIDE CAMPUS

New Tennis Court Support Building, New Parking Lot 5A, and Photovoltaics Project

■ **PHASE:** Criteria Design

■ **DELIVERY METHOD:** Design-Build

■ **PROJECT BUDGET:** \$16.8 million

■ **PROGRAMMING & CRITERIA ARCHITECT:** Lionakis

■ **BUILDING SPACE:** 600 Total Gross Square Feet

■ **SCHEDULE:**

Criteria Design: November 2018–May 2019

Design-Build Procurement: January–July 2019

Design: July 2019–March 2020

DSA Design Review/Approval: March–August 2020

Final Guaranteed Maximum Price (GMP) Contract

Negotiations: September–October 2020

Construction: June 2020–August 2021

Closeout: August–October 2021

Building Outfitting/Occupancy: (TBD)

Opening: (TBD)

■ **SCOPE:** The new Tennis Court Building will be renovated. It will provide the tennis program adequate restroom facilities. A new parking lot supplying 537 parking spots will be located near the main entrance to the campus. The parking lot will include photovoltaic shade structures and charging stations.

■ **STATUS:** An architect was selected to complete programming and design criteria with the future building users. User group meetings and discussions continue. A Design-Build RFP for the projects is scheduled to go out in summer 2019.

New Gym Building

■ **PHASE:** Criteria Design

■ **DELIVERY METHOD:** Design-Build

■ **PROJECT BUDGET:** \$37.2 million

■ **PROGRAMMING & CRITERIA ARCHITECT:** Lionakis

■ **BUILDING SPACE:** 40,415 Total Gross Square Feet

■ **SCHEDULE:**

Criteria Design: November 2018–May 2019

Design-Build Procurement: January–June 2019

Design: June 2019–September 2020

DSA Design Review/Approval: September 2020–May 2021

Final Guaranteed Maximum Price (GMP) Contract

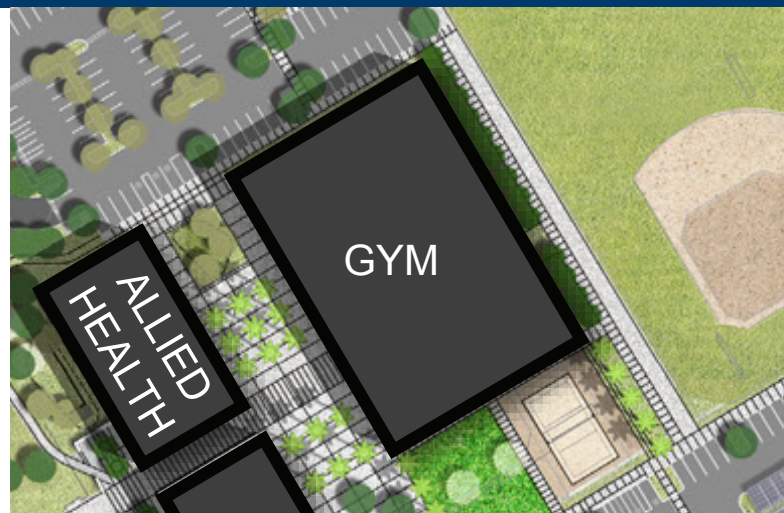
Negotiations: May 2020–August 2021

Construction: August 2021–May 2023

Closeout: May–July 2023

Building Outfitting/Occupancy: (TBD)

Opening: (TBD)



■ **SCOPE:** The new Gym Complex will replace the existing gym buildings (5000, 5100, and 5200) and provide a consolidated location for a new gymnasium, athletic instruction spaces, locker rooms, Kinesiology, and the Wellness Center. Its proximity to the new Allied Health Building will help to create a health and wellness hub with shared outdoor spaces. The design will be coordinated with the new Allied Health Building to provide a unified campus and design aesthetic.

■ **STATUS:** An architect was selected to complete programming and design criteria with the future building users. Initial user group meetings and discussions have begun. This project will utilize a Design-Build delivery method. A Design-Build Request for Proposal (RFP) is scheduled to go out in summer 2019.

2018 PROGRAM HIGHLIGHTS

OCEANSIDE CAMPUS

New Allied Health Building

- **PHASE:** Criteria Design
- **DELIVERY METHOD:** Design-Build
- **PROJECT BUDGET:** \$28.2 million
- **PROGRAMMING & CRITERIA ARCHITECT:** Lionakis
- **BUILDING SPACE:** 24,628 Total Gross Square Feet
- **SCHEDULE:**
 - Criteria Design: November 2018–May 2019
 - Design-Build Procurement: January–June 2019
 - Design: July 2019–September 2021
 - DSA Design Review/Approval: September 2020–May 2021
 - Final Guaranteed Maximum Price (GMP) Contract Negotiations: May–August 2021
 - Construction: August 2021–November 2022
 - Closeout: November 2022–January 2023
 - Building Outfitting/Occupancy: (TBD)
 - Opening: (TBD)



- **SCOPE:** The new facility will provide a consolidated location and appropriate facilities for all Allied Health programs, and act as the key connection to the main campus promenade. It will include state-of-the-art simulation spaces, patient rooms, and operating rooms, as well as skills labs and classrooms. The Allied Health Building, along with the new Gym Complex, will form the new health and wellness academic hub.
- **STATUS:** An architect was selected to complete programming and design criteria with the future building users. User group meetings and discussions continue. A Design-Build RFP is scheduled to go out in summer 2019.

Building 1000 Administration Renovation

- **PHASE:** Design
- **DELIVERY METHOD:** Design-Bid-Build
- **BUILDING SPACE:** 19,000 Total Gross Square Feet
- **SCHEDULE:**
 - Design: July 2018–November 2019
 - DSA Design Review/Approval: November 2019–June 2020
 - Bid/Award: June–September 2020
 - Construction: September 2020–November 2021
 - Closeout: February–May 2022
 - Building Outfitting/Occupancy: November–December 2021
 - Opening: Fall 2022
- **PROJECT BUDGET:** \$11.1 million
- **ARCHITECT:** Little Diversified Architectural Consulting

- **SCOPE:** The Administration Building will undergo a major renovation of staff spaces to improve space efficiency and accessibility. The existing mechanical, electrical, and plumbing systems will be replaced, providing for a new floor layout. The project involves the re-programming of the interior spaces to improve efficiency. Interior walls will be fully upgraded with new finishes. The project also includes the construction of temporary portables to provide a home for campus administration while the renovation is underway.
- **STATUS:** The programming and schematic design phase is complete. Design development phase is at 50%.

2018 PROGRAM HIGHLIGHTS

SAN ELIJO CAMPUS

Building 600 Modernization

- **PHASE:** Closeout
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$2.2 million
- **ARCHITECT:** Architects Mosher Drew
- **GENERAL CONTRACTOR:** Conan Construction
- **BUILDING SPACE:** 5,295 Total Gross Square Feet



- **SCHEDULE:**

Design: September 2017–March 2018 (COMPLETED)
DSA Design Review/Approval: April–May 2018 (COMPLETED)
Bid/Award: May–June 2018 (COMPLETED)
Construction: June 2018–January 2019 (COMPLETED)

Closeout: January 2019–April 2019
Building Outfitting/Occupancy: January 2019
Opening: January 2019

- **SCOPE:** Classroom Building 600 includes classrooms for English, humanities, and social sciences classes. The project involved a full building modernization, along with replacements of the mechanical, electrical, and plumbing systems, and replacements of some exterior building elements. Interior spaces were reprogrammed and all classrooms upgraded with new interior walls and finishes and modern technologies and furnishings.
- **STATUS:** Construction was completed and building/classrooms opened as scheduled for the start of the spring 2019 semester. The closeout process is ongoing.

Temporary Portables for Swing Space

- **PHASE:** Construction—Ongoing
- **DELIVERY METHOD:** Design-Bid-Build (Piggyback Contract for Portable Buildings)
- **PROJECT BUDGET:** \$2.9 million
- **ARCHITECT:** MJK Architecture
- **BUILDING SPACE:** 8,160 Total Gross Square Feet
- **SCOPE:** The Initial phase of temporary portables/swing space included three classroom buildings, office space and a restroom. The second phase included two additional classroom buildings. Updates will continue each semester to ensure the space is ready to occupy classes/spaces that will be renovated or modernized.

Building 300 Modernization

- **PHASE:** Construction
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$2.0 million
- **ARCHITECT:** Architects Mosher Drew
- **GENERAL CONTRACTOR:** Conan Construction
- **BUILDING SPACE:** 7,525 Total Gross Square Feet

- **SCHEDULE:**

Design: September 2017–June 2018 (COMPLETED)
DSA Design Review/Approval: July–September 2018 (COMPLETED)
Bid/Award: October–November 2018 (COMPLETED)
Construction: December 2018–July 2019
Closeout: August–October 2019
Building Outfitting/Occupancy: August 2019
Opening: August 2019

- **SCOPE:** The Building 300 project involves a full building modernization, along with mechanical, electrical and plumbing building system replacements, and building exterior element replacements. Minor work will also be completed on interior walls and finishes will be upgraded. Modern teaching technologies and furnishings will be included.
- **STATUS:** Construction is underway.

2018 PROGRAM HIGHLIGHTS

SAN ELIJO CAMPUS

New Student Services and Administration Building

- **PHASE:** Design
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$11.8 million
- **ARCHITECT:** Little Diversified Architectural Consulting
- **BUILDING SPACE:** 10,645 Total Gross Square Feet
- **SCHEDULE:**
 - Design: March 2018–February 2019
 - DSA Design Review/Approval: February–May 2019
 - Bid/Award: May–July 2019
 - Construction: July 2019–July 2020
 - Closeout: August–October 2020
 - Building Outfitting/Occupancy: August 2019
 - Opening: August 2019



- **SCOPE:** The new Student Services and Administration Building will address the San Elijo Campus space deficits and provide a new identity to the campus, improving wayfinding and the student experience. In addition to providing a “center” to the campus, this space will provide the necessary resources and environments for supplemental instruction and student engagement, with all of the student services operations consolidated under one roof. The demolition of the existing non-functional Administration Building allows for the creation of a central campus quad.
- **STATUS:** Construction drawings have been completed, and followed by a design and constructability review. The project was submitted to DSA for review and approved in February 2019.

Building 500 Renovation

- **PHASE:** Design
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$4.0 million
- **ARCHITECT:** Little Diversified Architectural Consulting
- **BUILDING SPACE:** 7,790 Total Gross Square Feet
- **SCHEDULE:**
 - Design: August 2018–February 2019
 - DSA Design Review/Approval: March–April 2019
 - Bid/Award: May–June 2019
 - Construction: July 2019–December 2019
 - Closeout: December 2019–January 2020
 - Building Outfitting/Occupancy: December 2019–January 2020
 - Opening: January 2020



- **SCOPE:** Building 500 houses six classrooms, a computer lab, faculty offices, and the Language Resource Center. The renovation project will provide for reconfiguration of the educational spaces to provide two new computer labs, and the modernization of all classrooms. Additionally, the building will be re-roofed. Modern teaching technologies and furnishings will be included.
- **STATUS:** The project has received DSA approval and will be going out for bid in May.

2018 PROGRAM HIGHLIGHTS

COMMUNITY LEARNING CENTER

New Student Services Building

- **PHASE:** Design
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$10.9 million
- **ARCHITECT:** Lord Architecture
- **BUILDING SPACE:** 10,510 Total Gross Square Feet
- **SCHEDULE:**
Design: March 2018–February 2019
DSA Design Review/Approval: February–May 2019
Bid/Award: June–August 2019
Construction: September 2019–October 2020
Closeout: November 2020–January 2021
Building Outfitting/Occupancy: November 2020
Opening: November 2020



- **SCOPE:** The new building will consolidate student resources, study areas, and staff space into a central location. The design is intended to promote student and staff interaction and collaboration.
- **STATUS:** The design has been submitted to the DSA for review and approval.

New Monument Sign and Entryway

- **PHASE:** Construction
- **DELIVERY METHOD:** Design-Bid-Build
- **PROJECT BUDGET:** \$213 thousand
- **ARCHITECT:** WLC Architecture
- **GENERAL CONTRACTOR:** Conan Construction
- **SCHEDULE:**
Design: August 2018–December 2018 (COMPLETED)
DSA Design Review/Approval: January–February 2019
Bid/Award: February–April 2019
Construction: May–August 2019
Closeout: September–August 2019



- **SCOPE:** The new monument sign and entry will be an iconic stand-alone structure intended to provide a clear sense of entry to the campus and improve student and visitor wayfinding.
- **STATUS:** A construction contract was awarded and construction is underway.

BOND PROGRAM SUPPORT

- **SCOPE:** Overall management of the bond program is led by Kitchell, and includes development and implementation of the Master Program Schedule, Master Program Budget, and design and construction standards. Program management support also includes community and contractor outreach, project management, audit support, and support for the Independent Citizens' Bond Oversight Committee.
- **STATUS:** Overall program management activities completed to date include development and implementation of Master Program Schedule; Master Budget; development and launch of bond program website; prequalification of pools for architects, civil engineers, geotechnical engineers, project inspection, special inspection, and commissioning; development of Requests for Qualifications and Requests for Proposals; and development of Architectural Design Guidelines and District Standards.

Status of Measure MM Projects in 2018

LOCATION / PROJECT	BUDGET*	CUMULATIVE EXPENSE†	CONSTRUCTION START	STATUS‡
Oceanside Campus				
Athletic Field Renovation and New Athletic Field Support Building	\$6,846,297	\$572,554	Summer 2019	DESIGN
New Allied Health Building	\$28,176,409		Fall 2021	DESIGN
New Chemistry & Biotech Building	\$36,805,041		Winter 2021	DESIGN
New Gym Building	\$37,151,742		Fall 2021	DESIGN
New Student Services Building	\$45,046,015		Summer 2021	DESIGN
New Tennis Court Support Building, New Parking Lot 5A, and Photovoltaics Project	\$16,774,596		Fall 2020	DESIGN
Renovate Building 1000 Administration	\$11,040,346	\$174,435	Fall 2020	DESIGN
Temporary Portables for Swing Space	\$2,575,452	\$687,355	Fall 2019	ONGOING
Parking Lot 4C Expansion	\$3,217,709		Fall 2020	UPCOMING
San Elijo Campus				
Building 200 Fine Arts Labs Renovations	\$2,767,837		Spring 2020	DESIGN
Building 400 Science Labs Renovations	\$2,516,842		Summer 2021	DESIGN
Building 500 Language Labs Renovations	\$3,997,259	\$106,458	Summer 2019	DESIGN
Building 1100 New Student Services	\$11,839,247	\$533,915	Summer 2019	DSA REVIEW
Building 300 Classroom Modernizations	\$1,999,767	\$212,694	January 2019	CONSTRUCTION
Building 600 Classroom Modernizations	\$2,187,118	\$1,701,180	June 2018	CLOSEOUT#
Temporary Portables for Swing Space	\$2,916,669	\$1,362,755	November 2018	ONGOING
Building 400 Student Center	\$3,814,333		Spring 2021	UPCOMING
Community Learning Center				
New Student Services Building	\$10,855,482	\$599,737	Fall 2019	DSA REVIEW
New Monument Sign & Entryway and Demolition of Small Business Development Center (SBDC)	\$212,495	\$47,203	Spring 2019	DSA REVIEW
District				
Program Support§	\$11,545,035	\$4,888,202		ONGOING

*Budgets as of 12.31.2018. Budgets listed include approved funding for design, construction, furniture, fixtures, equipment (FF&E), and information technology (IT) costs. †Cumulative expenditures for listed projects through 12.31.2018. ‡Status as of 12.31.2018. §Program support costs include but are not limited to program management, environmental, legal, bond fees that are supporting efforts across all projects, and the program districtwide. #Project closeout begins upon conclusion of construction, and involves final detail work, any remaining FF&E activities, occupancy, and closeouts of contracts and purchase orders.

Bond Issuances and Ratings

MiraCosta College's initial Measure MM bond issuance, offered August 2017, was \$100 million and sold in under a half-hour. Investor demand exceeded the bond offering by nearly triple—with investors placing a total of \$287 million in orders for Measure MM bonds shortly after the market opening.

The issuance represents a wide range of bond maturities, from one to 25 years, and a broad investor base including professional money managers, bank trust departments, and property and casualty insurance companies.

Because of the high demand, bond underwriters were able to immediately lower the interest rate on the bonds by approximately 0.05 percent, saving taxpayers nearly \$600,000 in debt repayment costs.

Prior to the sale, MCCD had earned the highest ratings possible from both Moody's Investor Services, assigning its top Aaa rating, and Standard & Poor's Global (S&P), assigning an AAA rating. Both agencies cited the district's strong and prudent management and robust financial position as factors.

Coming in 2019

Oceanside Campus

- Completion and approval of design for Athletic Field Renovation and New Athletic Field Support Building
- Selection of design-build entity and design start for Design-Build Package 1 (new Allied Health Building, new Gym Building, new Parking Lot 5A, and Tennis Support Building); Design-Build Package 2 (new Chemistry and Biotechnology Building); and Design-Build Package 3 (new Student Services Building)
- Completion and approval of design for Building 1000 Administration Renovation

San Elijo Campus

- Approval of design, bid and award, and construction start for the new Student Services and Administration Building
- Approval of design, bid and award, and construction start for the Building 500 Renovation
- Design to begin on Building 100 Library Modernization
- Design to begin on Building 200 Modernization

Community Learning Center

- Completion and approval of design, bid and award, and construction start for new Student Services Building
- Completion and approval of design, bid and award, and construction start for new Entryway and Monument Sign
- Design to begin on Buildings A & B Renovation (future Buildings 100 & 200)

Districtwide

- Continue to update district standards/guidelines
- Develop professional services qualified pool of firms as necessary

Visit us: miracosta.edu/measurerm

MiraCosta Community College District Board of Trustees:

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MiraCosta Community College District

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The MiraCosta College District (MCCD) includes the Oceanside Campus, San Elijo Campus, Community Learning Center, the Technology Career Institute, and the North San Diego Small Business Development Center. The MCCD is governed by its Board of Trustees. No oral or written representation is binding on the MCCD without the express approval of the Board of Trustees.

The ICBOC finds the district is in compliance with the requirements of Article XIII A, Section 1(b)(3) of the California Constitution, based on the review of the annual financial and performance audit report and information received at ICBOC meetings and subcommittee meetings. All financial reports and meeting documents are online at miracosta.edu/icboc along with the committee bylaws and meeting calendar.

Report prepared by the ICBOC; the MCCD Public Information Office; and Ursula Kroemer Leimbach, Leimbach Communications Group.