



**MIRACOSTA COMMUNITY COLLEGE DISTRICT
ONE BARNARD DRIVE — OCEANSIDE, CA**

MINUTES OF REGULAR MEETING/WORKSHOP

JUNE 16, 2022

(APPROVED JULY 21, 2022)

I. CALL TO ORDER

The Board of Trustees of the MiraCosta Community College District met in a regular meeting/workshop on Thursday, June 16, 2022, both in-person and via Zoom conference. President Anna Pedroza called the meeting to order at 4:02 p.m.

II. FLAG SALUTE / ROLL CALL

Board members present:

Rick Cassar	Frank Merchat
William Fischer	Anna Pedroza
George McNeil	Jacqueline Simon

Administrators present:

Superintendent/President Sunita V. Cooke
Vice President Tim Flood
Vice President Charlie Ng
Denée Pescarmona
Wendy Stewart

III. TELECONFERENCING OF MEETINGS (Action Required)

A. Approve Continued Observance of Resolution No. 4-21/22 Authorizing Teleconferencing for Meetings Pursuant to AB 361

By motion of Trustee McNeil, seconded by Trustee Fischer, the board adopted Resolution No. 4-21/22 authorizing the continued teleconferencing of meetings pursuant to AB 361.

Vote: 6/0/0
Aye: Cassar, Fischer, McNeil, Merchat, Pedroza, Simon
Abstentions: None
Absent: None

IV. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None.

V. CHANGES IN AGENDA ORDER

None.

VI. ACTION ITEMS

A. Adopt Resolution No. 20–21/22 in Observance of Juneteenth as a MiraCosta College Holiday

By motion of Trustee Simon, seconded by Trustee McNeil, the board adopted Resolution No. 20 – 21/22 in observance of Juneteenth as a MiraCosta College holiday.

Vote: 6/0/0

Aye: Cassar, Fischer, McNeil, Merchat, Pedroza, Simon

Abstention: None

Absent: None

VII. WORKSHOP

A. Fiscal Year 2024-28 Five-Year Capital Construction Plan Workshop

Vice President of Administrative Services Tim Flood, as well as Facilities Director Tom Macias and Kitchell Capital Project Manager David Dunn, provided an overview of the Five-Year Capital Construction Plan. Flood reminded trustees of the Capital Improvement Program values that are considered for all projects to ensure the needs and ethical values of the Board are met.

Flood noted that 45 Facilities Master Plan projects are in process across the college sites, of which 29 are currently active, 11 have been completed, and 5 have yet to be started. A total of \$228 million has been committed to the projects. He noted the unprecedented escalation (24-25 percent increase) in the cost of construction, supply chain issues, labor shortages, along with changes in state regulatory requirements, which has had a tremendous impact on projects. This has resulted in placing a hold on several site projects across the campuses. Flood noted the focus remains on those buildings that require students to attend in person, like classrooms, labs, and the gym. Bringing people who have been housed in temporary buildings into permanent spaces is also a priority. The 2024-28 Five-Year Capital Construction Plan Project budgets have been updated to reflect the increased construction costs, but continued escalation and material shortages could result in further increases of project budgets being required. Additional projects have been identified that can be tackled when funding becomes available. An additional 17 Facilities Master Plan projects have been identified, however, funding has not been allocated to them.

Facilities Director Tom Macias provided an overview of the projects at the Community Learning Center. To date, three of the five projects (monument sign, the new Student Services Building, and demolition of the Arby's Building) are completed. The fourth project (Building 100/200 Classrooms and Office Renovation) is expected to be completed this summer. The fifth project (parking lot renovation and Building C demolition) is on hold.

Of the 13 planned projects at the San Elijo Campus, six are completed (Student Services and Administration Building, swing space, and renovations of Buildings 200, 300, 500, and 600), four projects are in close-out phase (renovations to Buildings 100, 400, and 900, as well as the underground utilities renovation and miscellaneous enhancements project). Building 700 (maintenance building) scheduled maintenance infrastructure upgrades are in the design phase. The Central Quad, landscape, B800 demo, and the monument sign projects are on hold.

Dr. Cooke noted that unanticipated changes have occurred that have led to the need to preserve some of our buildings that initially were planned for demolition. For example, the TCI's Brew Tech Program was recently moved out

of the City of Oceanside's Landes Park Center and may be relocated to the former Administration Building at the San Elijo Campus.

Kitchell's David Dunn provided some highlights of the completed projects on the Oceanside Campus, including the Athletic Field and new Parking Lot 5A, which is now open for use. The new Student Services Building project, the new Health and Wellness Hub, and the renovation of the Administration building (B1000) are currently under way. Many more projects, like the new Chemistry and Biotech Building, the Library renovation, and the new Arts Media Building are in the design stage.

Dr. Cooke noted that some of the building space that has been used by Student Services (Buildings 3000-3700) will be vacated, once the new Student Services Building is completed. Some of that vacated space will be used to create the Communication Hub, Student Equity Village project. Dr. Wendy Stewart gave further background about providing inclusive spaces for our students, a request that has been voiced by our students for a number of years. The plan is to include a La Raza Center, Black Resource Center, Dreamer Center, and LGBTQIA+ Center. Plans also include space for our Academic Success and Equity (ASE) Programs, which include Mana, Umoja, Puente, Transitions, and LGBTQIA+ programs, along with ASE hubs within the centers already mentioned.

Board members addressed questions with the superintendent/president and provided input in anticipation of being asked to approve the plan and before the submission of the plan to the Chancellor's Office by August 1, 2022.

B. Fiscal Year 2023 Tentative Budget Workshop

Vice President of Administrative Services Tim Flood provided an overview of the FY2022/23 tentative budget. He reviewed the assumptions for FY2021/22 and the Measure MM Bond fund status. Flood presented a balanced budget for the upcoming fiscal year, and he indicated the budget shaped up better than expected. . He noted that property tax revenues for 2021/22 came in at 4.5 percent, slightly higher than the 3.9 percent projected in the 2021/22 adopted budget, which was positive news. The tentative budget projects MiraCosta will end fiscal year 2021/22 with revenues slightly exceeding expenses.

CARES funding was helpful in augmenting areas such as instructional equipment and technology hardware and software. It also supported revenue backfill for those areas where we would have taken a loss due to the pandemic. CARES funds are almost fully expended, so will not be available in the upcoming 2022/23 fiscal year. We're currently right where we projected to be budget-wise. The district will continue to add to Fund 41 when possible, which will help augment the costs of needed facilities projects. In fact, the district has been moving funds when possible into Fund 41 over the last five years for this very purpose. The board looked back at budget directives and priorities for FY2021/22 and reviewed board directives and priorities for FY2022/23.

Flood reviewed the Governor's May Revise for FY2022/23, which is what the district uses to forecast and build its tentative budget Looking forward to the landscape for 2022/23, Flood noted the state's budget includes many one-time fundings, some of which will benefit MiraCosta. Part time faculty health insurance

is another area that MiraCosta can benefit from. Flood reviewed the board's budget directives and how they align with college goals. Dr. Cooke added that the community and student needs are changing around the San Elijo Campus and, in an effort to revitalize that campus, it was suggested that a marketing firm be hired to help survey students and hold forums, so we make sure we are serving the needs of students. This will require a budget so, prior to the board adopting the budget at the June 23 board meeting, a cost estimate of this marketing effort will be provided to the board.

Projected revenue increases driven by property taxes are estimated at a 6.2 percent increase for the upcoming year. Some revenue declines are expected in FY2022/23, mostly due to lower enrollments, the corresponding student fees, and the loss of CARES dollars that helped us over the last couple of years. Increased costs in a number of areas, including with CalSTRS (from 16.92 percent to 19.1 percent), CalPERS (from 22.9 percent to 26.1 percent), and health care continue to be monitored. We are being mindful of new hires and replacement hires, since these are long-term commitments, especially during a time when enrollments have decreased. Dr. Cooke added the Executive Management Team has robust conversations to justify hires, for both new and replacement positions.

Board members addressed questions and provided input in preparation for being asked to approve the tentative budget on June 23, 2022.

C. Student Success Metrics Report

Dean of Research, Planning, and Institutional Effectiveness Chris Tarman provided an overview of student success, including leading and lagging indicators. He reviewed the California Chancellor's Office Vision for Success metrics, the ACCJC Institution-Set Standards, and Guided Pathways (GP) metrics. Data shows that MiraCosta is above the target on all of the metrics for this past year. We're seeing some movement in the workforce-set standards resulting from our GP work and AB705 work, which is positive. Dr. Cooke added that, even with Covid over the last couple of years, the number of our students who graduated was up. That could change, however, resulting from the lower enrollments that we are experiencing now. The metrics around our ACCJC-set standards are fairly flat, however we have increased the number of bachelors degrees.

The board acknowledged difficulties that some students have coming from high school to college, especially if they had not been performing at a high level academically. It would be beneficial to know who the students are that start and then drop out from MiraCosta and to most effectively reach them.

Wendy Stewart provided some information about support provided by Academic Career Pathway teams and seasoned counselors. Additionally, three full-time counselors were hired to focus specifically on supporting students in our ASE programs. Counseling appointments were added on evenings and Saturdays, which is helping students, and more visual guides have been implemented so students can more easily understand how to map out their academic journey.

Tarman noted this specific cohort of students finished their high school years during Covid and then started attending college during Covid. He encouraged

the board to keep this in mind, as it could likely result in data that is inconsistent to data from the past, when a pandemic was not a factor. He noted that from fall to spring, persistence rates for older students (30 years old and over) and Black/African American students decreased, particularly for those who are financially disadvantaged. Tarman will provide another update on the Guided Pathways leading and lagging indicators in the fall semester.

Cooke added the Chancellor's Office data shows some startling data for California community colleges. As a whole, one third of the approximately two million students statewide don't persist from the first to a second semester, and 84 percent of students who attended for eight to ten years still have not earned a degree. Although we always have work to do, MiraCosta is doing well compared to the state numbers; 27 percent graduate in 3 years from MiraCosta versus 13 percent statewide. We can work to improve these outcomes with Guided Pathways and other support services, as well as our Futures work.

VIII. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

I. ADJOURNMENT

The meeting adjourned at 6:07 p.m.

MINUTES APPROVAL:

Anna Pedroza
Board President

Sunita V. Cooke, Ph.D.
Superintendent/President