

5-YEAR FINANCIAL PLAN

GENERAL FUND—UNRESTRICTED					
	FY2021–22 FINAL BUDGET	FY2022–23 PROJECTED	FY2023–24 PROJECTED	FY2024–25 PROJECTED	FY2025–26 PROJECTED
ASSUMPTIONS					
EPA Proposition 55 (was Proposition 30) to Yr 2030 EPA Alloc at \$100/FTES; STRS on behalf	State: EPA Prop 55 STRS on Behalf	No Change EPA & FT Fac Gen Apprt	No Change EPA & FT Fac Gen Apprt	No Change EPA & FT Fac Gen Apprt	No Change EPA & FT Fac Gen Apprt
Property Tax Revenue % Change	3.90%	3.50%	3.50%	3.50%	3.50%
Enrollment Fee Increases (Enrollment Revenues)	0%	0%	0%	0%	0%
DISTRICT PLANS					
Enrollment (Credit & Noncredit)	0.0%	0.0%	0.0%	0.0%	0.0%
Academic Salaries: “Step and Column”	1.2%	1.2%	1.2%	1.2%	1.2%
Academic Salaries: COLA	3.00%	2.00%	1.75%	TBD	TBD
Academic Salaries: Change in Positions, Programs, or Services (Program Review & Staffing Plan)	Program Review, 5 Faculty, Guided Pathway	Program Review, Replacements	Program Review, Replacements	Program Review, Replacements	Program Review, Replacements
Classified Salaries: “Step and Column”	1.2%	1.2%	1.2%	1.2%	1.2%
Classified Salaries: COLA	3.00%	2.00%	1.75%	TBD	TBD
Classified Salaries: Change in Positions, Programs, or Services (Program Review & Staffing Plan)	Program Review, Minimum Wage, Guided Pathway, Facilities	Program Review, Minimum Wage, Removed Police Salary from GFU	Program Review, Student Worker Minimum Wage, Fill Open Reqs	Program Review, Student Worker Minimum Wage, Fill Open Reqs	Program Review, Student Worker Minimum Wage, Fill Open Reqs
Benefits: Rate Increase	12.8%	10.0%	4.0%	4.0%	4.0%
Benefits: Change in Positions, Programs or Services (Program Review & Staffing Plan)	Increases for STRS/ PERS, New Hires, New Benefits	Increases for STRS/ PERS, New Hires, New Benefits	Increases for STRS/ PERS, New Hires, New Benefits	Increases for STRS/ PERS, New Hires, New Benefits	Increases for STRS/ PERS, New Hires, New Benefits
Supplies, Printing, Copy Charges: Inflation	2.0%	2.0%	2.0%	2.0%	2.0%
Supplies: Previous Year Savings Adjustment	Back to Campus: Increase Supplies	No adjustment	No adjustment	No adjustment	No adjustment
Other Operating Expenses: Inflation	2.0%	2.0%	2.0%	2.0%	2.0%
Other Operating Expenses: Changes in Programs or Services	No Changes	No Changes	No Changes	No Changes	No Changes
Other Operating Expenses: Previous Year Savings Adjustment	Back to Campus: Increase Travel, Services	No adjustment	No adjustment	No adjustment	No adjustment
Transfers Out from General Fund—Unrestricted to Fund 41—Tech & Facilities	Reduce ERP; Reduce FMP, Guided Pathway	Reduce for FMP	Reduce for FMP	Increase for FMP	Increase for FMP

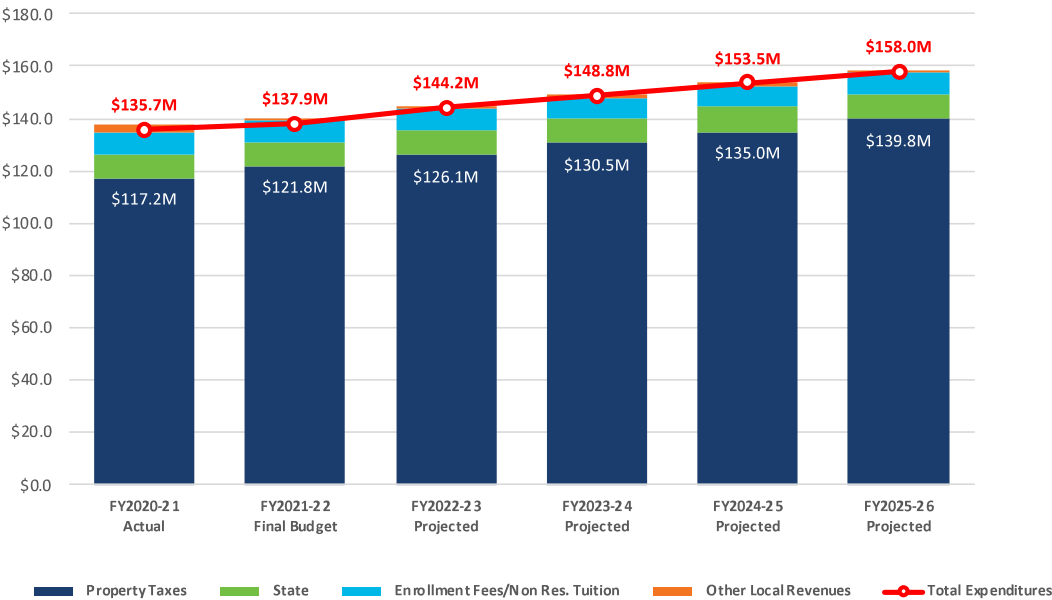
5-YEAR FINANCIAL PLAN (continued)

GENERAL FUND—UNRESTRICTED							
	FY2020-21 BUDGET	FY2020-21 ACTUAL	FY2021-22 FINAL BUDGET	FY2022-23 PROJECTED	FY2023-24 PROJECTED	FY2024-25 PROJECTED	FY2025-26 PROJECTED
REVENUES							
State	\$10,264,014	\$9,373,990	\$9,282,043	\$9,282,043	\$9,282,043	\$9,282,043	\$9,282,043
Property Taxes	116,664,239	117,232,640	121,804,713	126,067,878	130,480,254	135,047,063	139,773,710
Enrollment Fees/Nonresident Tuition	9,281,985	8,334,814	8,318,000	8,318,000	8,318,000	8,318,000	8,318,000
Other Local Revenues	790,003	2,471,864	819,000	819,000	819,000	819,000	819,000
TOTAL REVENUES	137,000,241	137,413,308	140,223,756	144,486,921	148,899,297	153,466,106	158,192,753
EXPENDITURES							
Academic Salaries	50,352,063	47,932,058	50,044,729	51,646,160	53,169,722	53,807,759	54,453,452
Classified Salaries	31,223,298	29,594,064	31,140,260	32,186,748	33,136,257	33,533,892	33,936,299
Benefits	33,662,431	31,627,704	33,592,567	37,135,386	38,818,406	40,310,508	41,334,789
TOTAL SALARIES & BENEFITS	115,237,792	109,153,826	114,777,556	120,968,295	125,124,386	127,652,159	129,724,540
Supplies, Printing, Copy Charges	2,105,787	869,560	1,993,141	2,033,004	2,073,664	2,115,137	2,157,440
Other Operating Expenses	10,672,930	8,501,860	9,840,353	10,037,160	10,237,903	10,442,661	10,651,515
Capital Outlay	2,597,378	1,240,022	2,248,089	2,248,089	2,248,089	2,248,089	2,248,089
Guided Pathway*			0	2,550,000	2,950,000	3,850,000	3,850,000
Other Outgo**	7,256,000	15,981,045	9,026,000	6,326,000	6,152,000	7,152,000	9,352,000
TOTAL EXPENDITURES	137,869,887	135,746,313	137,885,139	144,162,548	148,786,042	153,460,047	157,983,584
NET REVENUES LESS EXPENDITURES	-869,646	1,666,995	2,338,617	324,373	113,254	6,059	209,169
FUND BALANCE							
BEGINNING FUND BALANCE	33,366,877	33,366,877	35,033,871	37,372,488	37,696,861	37,810,115	37,816,174
NET REVENUES LESS EXPENDITURES	-869,646	1,666,995	2,338,617	324,373	113,254	6,059	209,169
ENDING FUND BALANCE	32,497,230	35,033,871	37,372,488	37,696,861	37,810,115	37,816,174	38,025,343
FUND BALANCE % OF EXPENDITURE BUDGET	23.6%	25.8%	27.1%	26.1%	25.4%	24.6%	24.1%
PROPERTY TAX REVENUE GROWTH %	4.3%	4.8%	3.9%	3.5%	3.5%	3.5%	3.5%

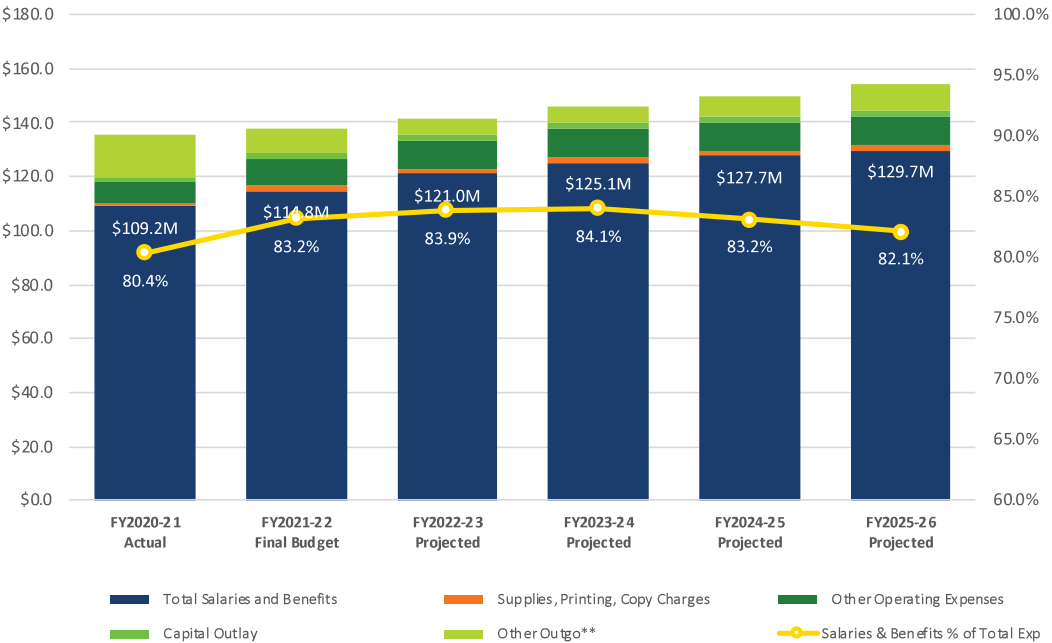
*2021-22 Guided Pathway budget of \$500K in the Expense lines.

**2020-21 Budget in Other Outgo of \$7.3M reflects the original Adopted Budget.

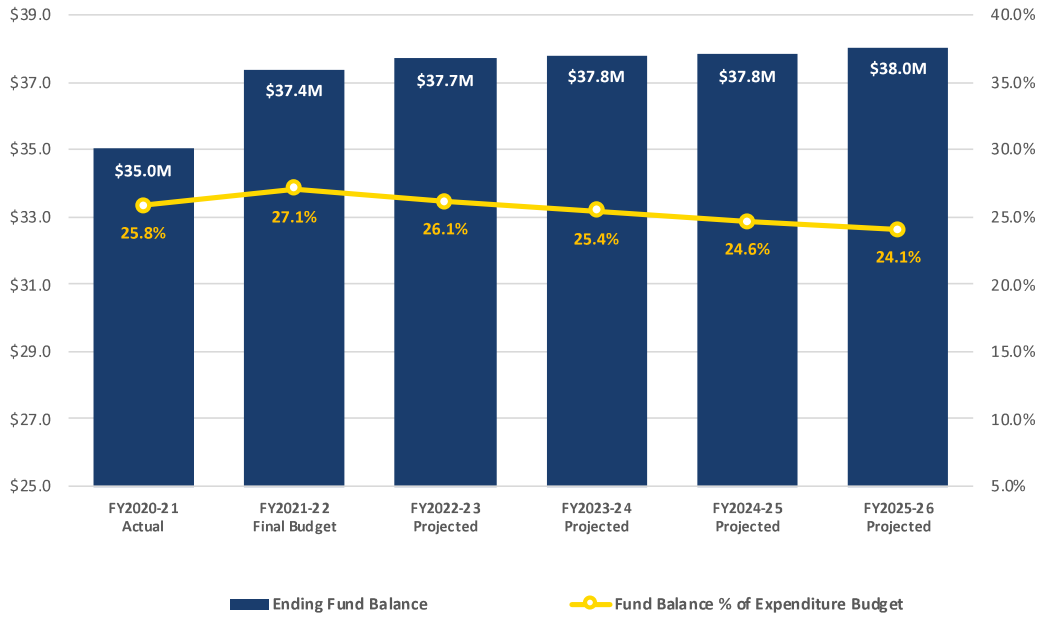
GENERAL FUND—UNRESTRICTED REVENUE 5-YEAR FINANCIAL PLAN



GENERAL FUND—UNRESTRICTED EXPENSE 5-YEAR FINANCIAL PLAN



GENERAL FUND—UNRESTRICTED REVENUE
5-YEAR FINANCIAL PLAN FUND BALANCE



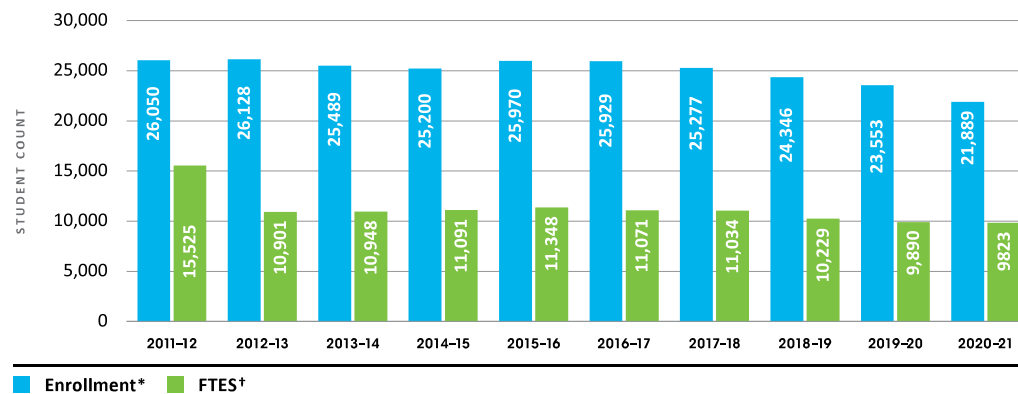
FULL-TIME EQUIVALENT STUDENTS (FTES)

	ENROLLMENT				GENDER				ETHNICITY								
	ENROLLMENT*	% CHANGE	FTES†	% CHANGE	FEMALE	MALE	NON-BINARY	NOT INDICATED	AFRICAN-AMERICAN	AMERICAN INDIAN/ALASKAN NATIVE	ASIAN	FILIPINO	HISPANIC	MULTI-ETHNICITY	PACIFIC ISLANDER	UNKNOWN	WHITE NON-HISPANIC
2020–2021	21,889	-7%	9,822.72	-1%	62.1%	36.3%	0.1%	1.5%	3.2%	0.4%	5.8%	2.6%	37.8%	6.6%	0.5%	3.3%	39.9%
2019–2020	23,553	-3%	9,889.85	-3%	59.6%	38.7%	0.0%	1.7%	3.2%	0.4%	6.0%	2.4%	39.1%	6.0%	0.6%	4.2%	38.1%
2018–2019	24,346	-4%	10,229.25	-7%	59.6%	39.6%		0.9%	3.2%	0.4%	6.0%	2.4%	39.3%	6.4%	0.5%	2.2%	39.6%
2017–2018	25,277	-3%	11,034.11	0%	59.7%	39.6%		0.7%	3.2%	0.3%	6.0%	2.4%	37.9%	6.7%	0.6%	2.0%	41.1%
2016–2017	25,929	0%	11,071.02	-2%	59.7%	39.8%		0.6%	3.3%	0.3%	5.7%	2.4%	37.4%	6.4%	0.5%	2.0%	42.0%
2015–2016	25,970	3%	11,348.30	2%	58.8%	40.7%		0.4%	3.4%	0.3%	5.6%	2.3%	36.6%	6.5%	0.4%	1.8%	43.1%
2014–2015	25,200	-1%	11,090.50	1%	58.3%	41.5%		0.3%	3.4%	0.3%	5.5%	2.4%	35.1%	6.5%	0.4%	1.8%	44.7%
2013–2014	25,489	-2%	10,948.37	0%	58.0%	42.0%		0.1%	3.6%	0.4%	5.5%	2.3%	33.8%	6.2%	0.5%	1.8%	45.9%
2012–2013	26,138	0%	10,901.45	4%	58.3%	41.7%		0.1%	3.6%	0.4%	5.4%	2.4%	32.3%	6.0%	0.5%	1.8%	47.6%
2011–2012	26,050	-5%	10,525.03	0%	58.2%	41.8%		0.0%	3.8%	0.4%	5.5%	2.3%	30.5%	5.6%	0.5%	1.8%	49.6%
2010–2011	27,593	-3%	10,494.09	-3%	58.6%	41.4%		0.0%	3.7%	0.4%	5.4%	2.3%	29.6%	5.0%	0.5%	2.3%	50.8%
2009–2010	27,900	11%	10,802.99	14%	59.1%	40.6%		0.3%	3.6%	0.5%	5.4%	2.3%	28.5%	4.1%	0.6%	3.2%	51.9%
2008–2009	24,990	8%	9,440.75	11%	59.1%	39.9%		1.0%	3.8%	0.6%	5.4%	2.5%	27.6%	2.7%	0.8%	5.4%	51.3%
2007–2008	23,293	4%	8,536.57	6%	58.9%	40.3%		0.8%	3.6%	0.6%	5.6%	2.6%	28.0%	2.6%	0.7%	5.3%	51.2%

Source: CCCO MIS Data Mart. Web. August 7, 2018. <http://datamart.cccco.edu/DataMart.aspx> & CCF5320 Reports

*Student Count includes both credit and noncredit students. †FTES Based on factored CCF5320 reports, credit residents and noncredit students.

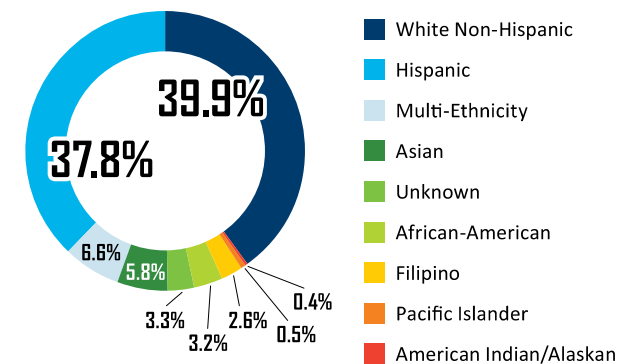
ENROLLMENT



*Student Count includes both credit and noncredit students. †FTES Based on factored CCF5320 reports, credit residents and noncredit students.

ETHNICITY

2020-21



HISTORY OF ASSESSED PROPERTY VALUATION

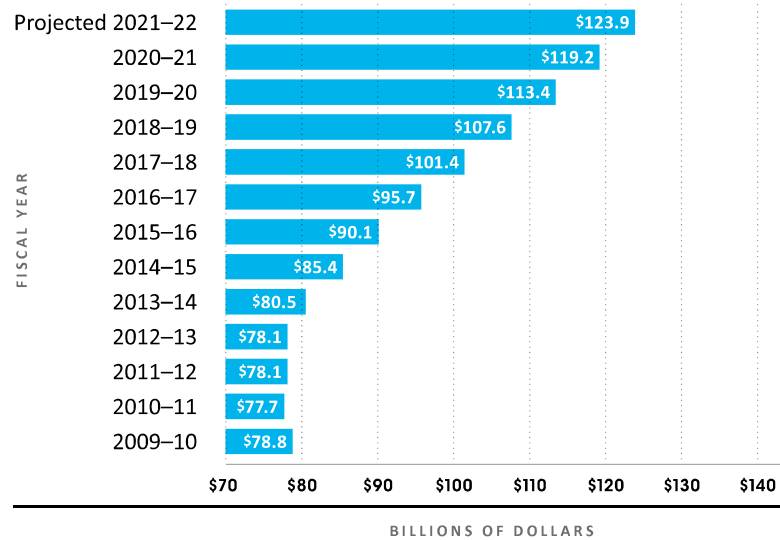
HISTORY OF PROPERTY TAX REVENUE

FISCAL YEAR	ASSESSED PROPERTY VALUE	% ANNUAL CHANGE	PROPERTY TAX REVENUE	ANNUAL CHANGE	% ANNUAL CHANGE
2021–22 Projected	\$123,864,975,334	3.90%	\$121,804,713	\$4,572,073	3.9%
2020–21	119,220,225,291	5.18%	117,232,640	5,335,051	4.8%
2019–20	113,352,688,040	5.38%	111,897,589	7,033,165	6.7%
2018–19	107,567,920,063	6.07%	104,864,424	5,403,570	5.4%
2017–18	101,407,690,857	5.96%	99,460,854	5,531,155	5.9%
2016–17	\$95,706,910,876	6.19%	93,929,699	5,526,057	6.3%
2015–16	\$90,127,485,749	5.52%	88,403,642	5,289,086	6.4%
2014–15	\$85,414,276,107	6.08%	83,114,556	4,972,125	6.4%
2013–14	\$80,517,356,225	3.11%	78,142,430	2,312,294	3.0%
2012–13	\$78,091,797,697	0.00%	75,830,136	2,464,987	3.4%
2011–12	\$78,093,638,317	0.45%	73,365,149	863,640	1.2%
2010–11	\$77,743,591,710	-1.34%	72,501,509	-1,754,634	-2.4%
2009–10	\$78,800,671,137	-0.38%	74,256,143	-1,945,433	-2.6%
Average Annual Change: Last 5 years		5.76%			5.81%
Average Annual Change: Last 10 years		4.39%			4.94%
Average Annual Change: Last 13 years		3.72%			3.71%

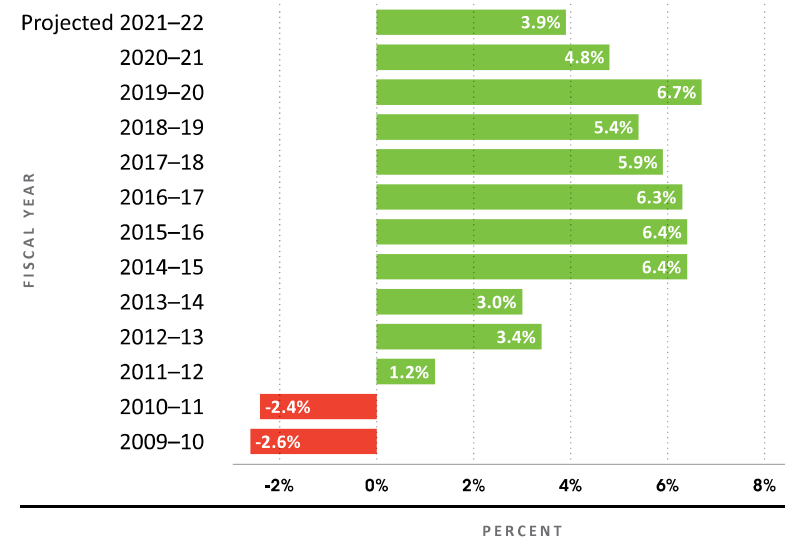
Source: SD County Assessor Office

Source: MCCD Ledger

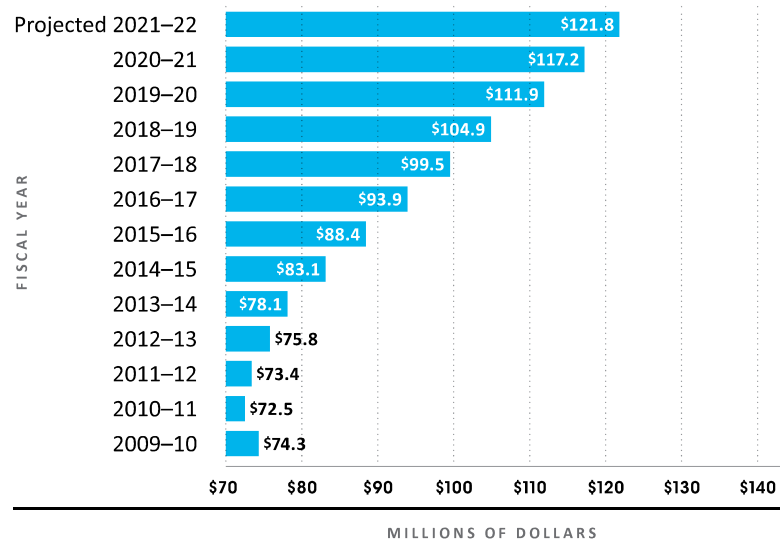
ASSESSED PROPERTY VALUE



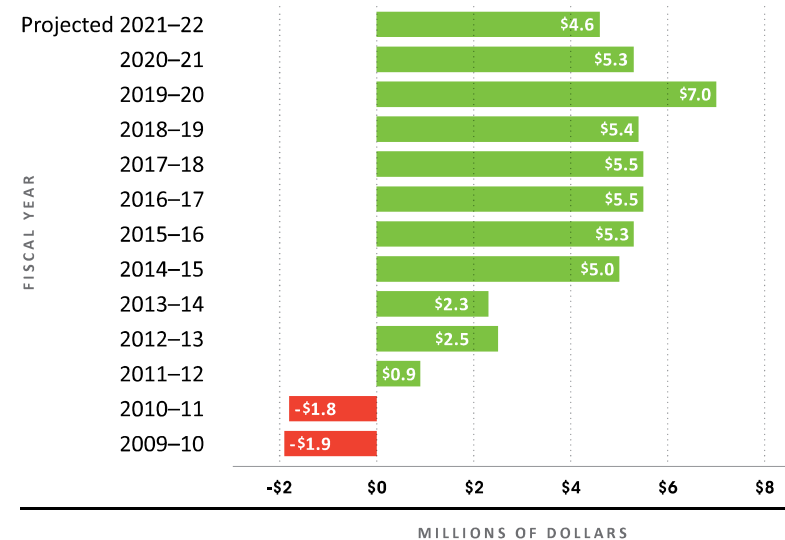
MCCD PROPERTY TAX REVENUE ANNUAL CHANGE %



MCCD PROPERTY TAX REVENUE



MCCD PROPERTY TAX REVENUE ANNUAL CHANGE



NEW GROWTH POSITIONS FOR FY2021-22 & CARRYOVER FROM PRIOR YEAR

The following growth positions are included in the FY2021-22 budget:

FACULTY—GENERAL FUNDS UNRESTRICTED (GFU)

- Counselor—Transfer Center
- Counselor (Adult Students)

FACULTY—CATEGORICAL OR GRANT

None

ADMINISTRATORS

None

CLASSIFIED—GENERAL FUNDS UNRESTRICTED (GFU)

- Environmental Health Technician
- Instructional Designer (carryover from prior year)
- Learning Coach—Writing Center
- Energy Management Control Specialist (carryover from prior year)

CLASSIFIED—CATEGORICAL OR GRANT

- Technology Services Analyst—CLC (carryover from prior year)
- Support Assistant—Noncredit Adult Education (2 positions, split funded with GFU, carryover from prior year)
- Financial Aid Technician